



DEPARTMENT OF HEALTH & HUMAN SERVICES

Public Health Service

**National Institutes of Health
Bethesda, Maryland 20892**

December 1, 2009

Dear Jennifer:

I would like to express my appreciation for your contribution to the Office of Extramural Research (OER) and NIH mission. You have shown tremendous dedication and leadership in facilitating the NIH Enhancing Peer Review (EPR) initiative. You were a core member of the Enhancing Peer Review Subgroup 2, the Training and Communication committee, and have shouldered much of the responsibility and long hours involved in revising the templates and Funding Opportunity Announcements (FOAs) in the NIH Guide. You have earned a reputation as a master organizer, and you have provided oversight and continuity throughout this complex change in review business practices. In addition, you have facilitated the Office of Extramural Programs' efforts to provide consistent language throughout our FOAs, review-related guidance documents, and reviewer critique templates. Your dedication to OER is complemented by an impressive depth of knowledge of review policy and practices, an aptitude for communicating with diverse stakeholders, and your devotion to championing their concerns within the program. Your "can do" attitude and sustained dedication have been extraordinarily helpful in enhancing OER's implementation of the EPR enhancements.

It is with much appreciation that I would like to thank you personally for your dedication and extra efforts, along with my best wishes for your continued success at Ripple Effect.

Sincerely,

A handwritten signature in cursive script that reads "Sherry Mills".

Sherry M. Mills, M.D.

Director

Office of Extramural Programs

cc: Amy Bielski